# DFSS
# BLACK BELT
## CERTIFICATION

MF
Operational Excellence

DEFINE
MEASURE
ANALYZE
DESIGN
VERIFY

*I hereby certify that:*

## ALIYAR MEERAZAHIBU RISVI

ALIYAR MEERAZAHIBU RISVI

*has successfully completed the **DFSS Black Belt** Certification Program (80 hours: 20 hours of theoretical training and 60 hours of practical application) and successfully passed the Final Certification Examination, demonstrating advanced mastery and ability to design and optimize robust products, services, and processes.*

**Prof. Dr. Marcelo Machado Fernandes**
*Lean Six Sigma Master Black Belt*
*ASQ Certified MBB – 65316044*
*Minitab Certified Trainer*

21/11/2026