



DFSS BLACK BELT — CERTIFICATION —



I hereby certify that:

Ryan Famaran

*has successfully completed the **DFSS Black Belt** Certification Program (80 hours: 20 hours of theoretical training and 60 hours of practical application) and successfully passed the Final Certification Examination, demonstrating advanced mastery and ability to design and optimize robust products, services, and processes.*

Prof. Dr. Marcelo Machado Fernandes

Lean Six Sigma Master Black Belt

ASQ Certified MBB – 65316044

Minitab Certified Trainer



20/10/2026